

Veteran Treatment Court Standards

1. Veterans Treatment Courts integrate alcohol and other drug treatment services with justice system case processing.

- 1.1.** Pursuant to O.C.G.A. § 15-1-17, each Veterans Treatment Court shall establish a planning group to develop a written work plan for the court. The work plan shall “address the operational, coordination, resource, information management, and evaluation needs” of the court, and shall include all policies and practices related to implementing the standards set forth in this document.
- 1.2.** The Veterans Treatment Court team should include, at a minimum, the following representatives: judge, public defender, prosecutor, program coordinator, post certified law enforcement, certified treatment provider/substance abuse professional, a Veterans Justice Outreach Specialist or representative from the Veterans Administration, and a veteran mentor coordinator. The program coordinator should be a dedicated employee, independent of treatment staff.
- 1.3.** The Veterans Treatment Court team shall collaboratively develop, review, and agree upon all aspects of Veterans Treatment Court operations (mission, goals, eligibility criteria, operating procedures, performance measures, orientation, drug testing, program structure guidelines) prior to commencement of program operations.
- 1.4.** This plan is executed in the form of a Memorandum of Understanding (MOU) between all parties and updated annually as necessary.
- 1.5.** Each of these elements shall be compiled in writing in the form of a Policies and Procedures Manual which is reviewed annually and updated as necessary.
- 1.6.** The goals of Veterans Treatment Court programs in Georgia shall be abstinence from alcohol and other illicit drugs, effective treatment of mental health issues, and promotion of law-abiding behavior in the interest of public safety.
- 1.7.** All members of the Veterans Treatment Court team are expected to attend and participate in a minimum of two formal staffings per month.
- 1.8.** Members of the Veterans Treatment Court team are expected to attend all Veterans Treatment Court sessions.
- 1.9.** Standardized evidence-based treatments, as recommended in the Veterans Treatment Court Treatment Standards (see Section II), shall be adopted by the Veterans Treatment Court to ensure quality and effectiveness of services and to guide practice.
- 1.10.** Veterans Treatment Courts should provide for a continuum of services through partnership with a primary treatment provider(s) to deliver treatment, coordinate other ancillary services, and make referrals as necessary.¹
- 1.11.** The court shall maintain ongoing communication with the treatment providers and the Veterans Administration. The treatment providers should regularly and systematically provide the court with written reports on participant progress; a reporting schedule

¹ Ideally, treatment providers should be limited to no more than two.

shall be agreed upon by the Veterans Treatment Court team and put in writing as part of the court's operating procedures. Reports should be provided on a weekly basis and within 24 hours as significant events occur. Significant events include but are not limited to the following: death; unexplained absence of a participant from a residence or treatment program; physical, sexual, or verbal abuse of a participant by staff or other clients; staff negligence; fire, theft, destruction, or other loss of property; complaints from a participant or his/her family; requests for information from the press, attorneys, or government officials outside of those connected to the court; and participant behavior requiring attention of staff not usually involved in his/her care.

- 1.12.** Participants should have contact with case management personnel (Veterans Treatment Court staff or treatment representative) at least once per week during the first twelve months of treatment to review status of treatment and progress.

- 2. Using a non-adversarial approach, prosecution and defense counsel promote public safety while protecting participants' due process rights.**
 - 2.1.** Prosecution and defense counsel shall both be members of the Veterans Treatment Court team and shall participate in the design, implementation, and enforcement of the program's screening, eligibility, and case-processing policies and procedures.
 - 2.2.** The prosecutor and defense counsel shall work to create a sense of stability, cooperation, and collaboration in pursuit of the program's goals.
 - 2.3.** The prosecution shall: review cases and determine whether a defendant is eligible for the Veterans Treatment Court program; file all required legal documents; participate in and enforce a consistent and formal system of sanctions in response to positive drug tests and other participant noncompliance; agree that a positive drug test or open court admission of drug use will not result in the filing of additional drug charges based on that admission; and make decisions regarding the participant's continued enrollment in the program based on progress and response to treatment rather than on legal aspects of the case, with the exception of additional criminal behavior.
 - 2.4.** The defense counsel shall: review the arrest warrant, affidavits, charging document, and other relevant information, and review all program documents (i.e., waivers, written agreements); advise the defendant as to the nature and purpose of the Veterans Treatment Court, the rules governing participation, the merits of the program, the consequences of failing to abide by the rules, and how participation or non-participation will affect his/her interests; provide a list of and explain all of the rights that the defendant will temporarily or permanently relinquish, and ensure the defendant fully understands any rights being waived; advise the participants on alternative options, including all legal and treatment alternatives outside of the Veterans Treatment Court program; discuss with the defendant the long-term benefits of sobriety and mental health treatment; explain that the prosecution has agreed that admission to drug use in open court will not lead to additional charges, and therefore encourage truthfulness with the judge and treatment staff; and inform the participant that they will be expected to take an active role in court sessions, including speaking directly to the judge as opposed to doing so through an attorney.
 - 2.5.** Pursuant to O.C.G.A. § 15-1-17, Defendants charged with murder, armed robbery, rape, aggravated sodomy, aggravated sexual battery, aggravated child molestation, or child molestation shall not be eligible for entry into the veterans court division, except in the case of a separate court supervised reentry program designed to more closely monitor veterans returning to the community after having served a term of incarceration. Any such court supervised community reentry program for mentally ill offenders shall be subject to the work plan as provided for in this paragraph.
 - 2.6.** For any participant whose charges include a property crime, the court must comply with the requirements and provisions set forth in the Crime Victim's Bill of Rights (O.C.G.A. §17-17-1, et seq.).
 - 2.7.** All participants shall receive a participant handbook upon accepting the terms of participation and entering the program. Receipt of handbook shall be acknowledged

through a signed form, developed by the Council of Accountability Court Judges, with an executed copy placed in the court file maintained locally.

- 2.8.** Each Veterans Treatment Court shall develop and use a form, or adopt the model created by the Council of Accountability Court Judges to document that each participant has received counsel from an attorney prior to admittance to a Veterans Treatment Court, including the receipt of the local participant agreement with an executed copy placed in the official court file.
- 2.9.** The decision to participate in a Veterans Treatment Court shall be made solely by the eligible participant. There shall be no coerced participation in a Veterans Treatment Court, such as by giving eligible offenders the choice between an onerous disposition and participation in the program.
- 2.10.** The decision to participate in a Veterans Treatment Court shall not be influenced by offering a dispositional alternative more grueling or demanding to eligible offenders than that which is offered in cases where Veterans Treatment Court participation is not an option.
- 2.11.** The judge, on the record, must apprise a participant of all due process rights, rights being waived, any process for reasserting those rights, and program expectations.
- 2.12.** Terminations from Veterans Treatment Court require notice, a hearing, and a fair procedure. Not covered by this requirement is when a participant self-terminates and this situation does not require any type of pre-termination hearing.
- 2.13.** The consequences of termination from a Veterans Treatment Court should be comparable to those sustained in other similar cases before the presiding judge. The sentence shall be reasonable and not excessively punitive solely based on termination from Veterans Treatment Court.
- 2.14.** Termination hearings conducted for Veterans Treatment Court participants shall include all due process rights afforded to any offender serving a probated sentence under the supervision of the Georgia Department of Corrections.
- 2.15.** In jurisdictions where the Veterans Treatment Court judge will also sit as the judge performing a termination hearing, this situation needs to be communicated to offenders in writing at the time where program participation is being considered.
- 2.16.** Pursuant to O.C.G.A. 15-1-17, any plea of guilty or nolo contendere shall not be withdrawn without the consent of the court.

3. Eligible participants are identified early and promptly placed into the Veterans Treatment Court program.

- 3.1.** Participant eligibility requirements/criteria (verified through legal and clinical screening) shall be developed and included in writing as part of the program's policies and procedures.
- 3.2.** Courts may admit eligible participants pre-plea, post-plea, or operate under a hybrid model.
- 3.3.** Screening for program eligibility shall include the review of legal requirements and clinical appropriateness, including the administration of a risk and needs assessment, and verification of veteran status.
- 3.4.** The target population for Veterans Treatment Courts is offenders assessed as low-moderate to high-risk for rearrest and with moderate-to-high treatment needs.
- 3.5.** Members of the Veterans Treatment Court team and other designated court or criminal justice officials shall screen cases for eligibility and identify potential Veterans Treatment Court participants.
- 3.6.** Participants being considered for a Veterans Treatment Court shall be promptly advised about the program, including the requirements, scope, and potential benefits and effects on their case.
- 3.7.** Participants should begin treatment as soon as possible; preferably, no more than 30 days should pass between a participant being determined eligible for the program and commencement of treatment services.
- 3.8.** Assessment for substance abuse and other treatment shall be conducted by appropriately trained and qualified professional staff, using standardized assessment tools.
- 3.9.** Veterans Treatment Courts shall maintain an appropriate caseload based on their capacity to effectively serve all participants according to these standards.
- 3.10.** No potential participant shall be excluded solely on the basis of sex, race, color, religion, creed, age, national origin, ancestry, pregnancy, marital or parental status, sexual orientation, or disability.
- 3.11.** To identify and supervise participants, Veterans Treatment Courts require information about their mental illnesses and treatment plans. When sharing this information, treatment providers and representatives of the Veterans Treatment Court should consider the wishes of defendants. They must also adhere to federal and state laws that protect the confidentiality of medical, mental health, and substance abuse treatment records.
- 3.12.** A well-designed procedure governing the release and exchange of information is essential to facilitating appropriate communication among members of the Veterans Treatment Court team and to protect confidentiality. Release forms should be part of this procedure. They should be developed in consultation with legal counsel, adhere to federal and state laws, and specify what information will be released and to whom. Potential participants should be allowed to review the form with the advice of defense

counsel and treatment providers. Defendants should not be asked to sign release of information forms until competency issues have been resolved (see Standard 5: Informed Choice).

4. Veterans Treatment Courts provide access to a continuum of alcohol, drug, and other related treatment and rehabilitation services.

- 4.1. A Veterans Treatment Court shall require a minimum of 18 months of supervision and treatment for felony offenders to be considered as a Veterans Treatment Court. The minimum length for a misdemeanor program should be 12 months.
- 4.2. Felony programs should last a minimum of 18 months and should not exceed 24 months. Exceptions to the 24-month maximum may be made based on participant progress following a 24-month evaluation and assessment, to be followed up every four months thereafter and not to exceed a total program length of 36 months. A formal report of each assessment following 24 months shall be added to the participant's file to justify extension of the program.
- 4.3. The length of Veterans Treatment Court participation should not extend beyond the maximum period of incarceration or probation a defendant could have received if found guilty in a more traditional court process. In addition, program duration should vary depending on a defendant's program progress. Program completion should be tied to adherence to the participant's court-ordered conditions and the strength of his/ her connection to community treatment.
- 4.4. Veterans Treatment Court programs should be structured into a series of phases. The final phase may be categorized as "aftercare/continuing care."
- 4.5. Veterans Treatment Court programs shall offer a comprehensive range of core alcohol and drug treatment services. These services include:
 - a) Group counseling
 - b) Individual counseling
 - c) Drug testing
- 4.6. Veterans Treatment Court programs should ideally offer:
 - a) Family counseling
 - b) Gender specific counseling
 - c) Domestic violence counseling
 - d) Health screening
 - e) Assessment and counseling for co-occurring mental health issues
 - f) Psychosocial Rehabilitation
 - g) Case Management
 - h) Trauma Counseling
 - i) Crisis Intervention Services
- 4.7. Ancillary services are available to meet the needs of participants. These services may include but are not limited to:
 - a) Employment counseling and assistance
 - b) Educational component
 - c) Medical and dental care
 - d) Transportation
 - e) Housing
 - f) Mentoring, Peer Support, and alumni groups
 - g) Obtaining qualified benefits

h) Medication

- 4.8.** Case management plans shall be individualized for each participant based on the results of the initial assessment; ongoing assessment shall be provided according to a program schedule, and treatment plans may be modified or adjusted based on results.
- 4.9.** Treatment shall include standardized, evidence-based practices (see Section II, Veterans Treatment Court Treatment Standards) and other practices recognized by the Substance Abuse and Mental Health Services Administration National Registry of Evidence-Based Policies and Practices (NREPP).
- 4.10.** A set of quality controls/review process shall be in place to ensure accountability of the treatment provider.

5. Abstinence is monitored by frequent alcohol and other drug testing.

- 5.1. Participants shall be administered a drug test a minimum of twice per week during the first two phases of the program; a standardized system of drug testing shall continue through the entirety of the program.
- 5.2. Drug testing shall be administered to each participant on a randomized basis, using a formal system of randomization.
- 5.3. All Veterans Treatment Courts shall utilize urinalysis as the primary method of drug testing; a variety of alternative methods may be used to supplement urinalysis, including breath, hair, and saliva testing and electronic monitoring.
- 5.4. All drug testing shall be directly observed by an authorized, same sex member of the Veterans Treatment Court team, a licensed/certified medical professional, or other approved official of the same sex.
- 5.5. Drug screens should be analyzed as soon as practicable. Results of all drug tests should be available to the court and action should be taken as soon as practicable, ideally within 48 hours of receiving the results.
- 5.6. In the event a single urine sample tests positive for more than one prohibited substance, the results shall be considered as a single positive drug screen.
- 5.7. A minimum of 90 days negative drug testing shall be required prior to a participant being deemed eligible for graduation from the program.
- 5.8. Each Veterans Treatment Court shall establish a method for participants to dispute the results of positive drug screens through either gas chromatography-mass spectrometry, liquid chromatography-mass spectrometry, or some other equivalent protocol.
- 5.9. Creatinine violations and drug screens scheduled and missed without a valid excuse as determined by the presiding judge shall be considered as a positive drug screen.

- 6. A coordinated strategy governs Veterans Treatment Court responses to participants' compliance.**
- 6.1.** A Veterans Treatment Court shall have a formal system of sanctions, including a system for reporting noncompliance, established in writing and included in the court's policies and procedures.
 - 6.2.** A Veterans Treatment Court shall have a formal system of rewards.
 - 6.3.** The formal system of sanctions and rewards shall be organized on a gradually escalating scale and applied in a consistent and appropriate manner to match a participant's level of compliance.
 - 6.4.** Courts should implement a system for a minimum level of field supervision for each participant based on their respective level of risk. Field supervision may include unannounced visits to home or workplace and curfew checks. The level of field supervision may be adjusted throughout the program based on participant progress and any reassessment process.
 - 6.5.** Regular and frequent communication between all members of the Veterans Treatment Court team shall provide for immediate and swift responses to all incidents of non-compliance, including positive drug tests.
 - 6.6.** There shall be no indefinite time periods for sanctions, including those sanctions involving incarceration or detention. Incarceration or detention should only be considered as the last option in the most serious cases of non-compliance.
 - 6.7.** Participants shall be subject to progressive positive drug screen sanctions prior to being considered for termination, unless there are other acts of non-compliance affecting this decision.

- 7. Ongoing judicial interaction with each Veterans Treatment Court participant is essential.**
- 7.1.** A dedicated superior court judge, state court judge, or senior superior court judge must preside over an individual Veterans Treatment Court program and should be committed to serving in this role long-term.
 - 7.2.** A judge of the superior court must preside over a felony Veterans Treatment Court program; provided, however, that a judge from another class of court may be the presiding judge of a felony Veterans Treatment Court program if that judge is specially designated as such by the chief judge of the judicial circuit in which the court operates and is approved for such by the Council of Accountability Court Judges.
 - 7.3.** The presiding judge may authorize assistance from other judges, including senior judges and judges from other classes of court, on a time-limited basis when the presiding judge is unable to conduct court.
 - 7.4.** The judge shall attend and participate in all pre-court staffings, sessions, and/or meetings.
 - 7.5.** A regular schedule of status hearings shall be used to monitor participant progress.
 - 7.6.** There shall be a minimum of two status hearings per month in the first phase of Veterans Treatment Court programs and, dependent on participant needs, this minimum schedule may continue through additional phases.
 - 7.7.** Frequency of status hearings may vary based on participant needs and benefits, as well as judicial resources. Status hearings should be held no less than once per month during the last phase of the program.
 - 7.8.** Status review shall be conducted with each participant on an individual basis; to optimize program effectiveness, group reviews should be avoided unless necessary based on an emergency basis.²
 - 7.9.** The judge, to the extent possible, should strive to spend an average of three minutes or greater with each participant during status review.

² Insufficient time based on program census does not constitute an emergency.

8. Monitoring and evaluation measure the achievement of program goals and gauge effectiveness.

- 8.1.** Participant progress, success, and satisfaction should be monitored on a regular basis through the use of surveys and participant feedback, most importantly at the program entry point and graduation.
- 8.2.** Participant data shall be monitored and analyzed on a regular basis (as set forth in a formal schedule) to determine the effectiveness of the program.
- 8.3.** A process and outcomes evaluation should be conducted by an independent evaluator within three years of implementation of a Veterans Treatment Court program, and in regular intervals as necessary, appropriate, and/or feasible for the program thereafter.
- 8.4.** Feedback from participant surveys, review of participant data, and findings from evaluations should be used to make any necessary modifications to program operations, procedures, and practices.
- 8.5.** Data needed for program monitoring and management are easily obtainable and are maintained in useful formats for regular review by program management.
- 8.6.** Courts should use the preferred case management program, or compatible equivalent, as designated by the Council of Accountability Court Judges, in the interest of the formal and systematic collection of program performance data.
- 8.7.** Courts shall collect, at a minimum, a mandatory set of performance measures determined by the Council of Accountability Court Judges which shall be provided in a timely requisite format to the Standards and Certification Committee as required by the Council of Accountability Court Judges, including a comprehensive end-of-year report. The minimum performance measures to be collected shall include: recidivism (re-arrests and reconvictions), number of moderate and high risk participants, drug testing results, drug testing failures, number of days of continuous sobriety, units of service (number of court sessions, number of days participant receives inpatient treatment), employment, successful participant completion of the program (graduations), and unsuccessful participant completion of the program (terminations, voluntary withdrawal, death/other). The court should develop a process to collect recidivism data following participant graduation.

9. Continuing interdisciplinary education promotes effective Veterans Treatment Court planning, implementation, and operations.

- 9.1.** Veterans Treatment Court programs shall have a formal policy on staff training requirements and continuing education including formal orientation and training for new team members.
- 9.2.** All members of a Veterans Treatment Court team shall receive training through the National Drug Court Institute.
- 9.3.** Existing programs should participate in Operational Tune-Up, specific to their team, as needed.
- 9.4.** Court teams, to the extent possible, should attend comprehensive training on an annual basis, as provided by the Council of Accountability Court Judges, the National Association of Drug Court Professionals (NADCP), or Justice for Vets.
- 9.5.** Veterans Treatment Court judges and staff should participate in ongoing continuing education as it is available through professional organizations [Institute of Continuing Judicial Education (ICJE), NADCP, Georgia Council of Court Administrators (GCCA), etc.].
- 9.6.** New accountability court judges and coordinators shall attend formal orientation and training administered by the Council of Accountability Court Judges offered annually.

10. Forging partnerships among Veterans Treatment Courts, public agencies, and community-based organizations generates local support and enhances Veterans Treatment Court program effectiveness.

- 10.1.** Pursuant to O.C.G.A. §15-1-17, each Veterans Treatment Court shall establish a planning group to create a work plan for the court. The work plan shall “address the operational, coordination, resource, information management, and evaluation needs” of the court, and shall include all policies and practices related to implementing the standards set forth in this document.
- 10.2.** A local steering committee consisting of representatives from the court, community organizations, law enforcement, treatment providers, health providers, social service agencies, the Veterans Administration and Veterans Service Organizations, and the faith community should meet on a quarterly basis to provide policy guidance, fundraising assistance, and feedback to the Veterans Treatment Court program.
- 10.3.** Veterans Treatment Courts should consider forming an independent 501(c)(3) organization for fundraising and administration of the steering committee.
- 10.4.** Veterans Treatment Courts should actively engage in forming partnerships and building relationships between the court and various community partners. This may be achieved through facilitation of forums, informational sessions, public outreach, and other ways of marketing.
- 10.5.** Veterans Treatment Court staff should participate in ongoing cultural competency training on an annual basis.

Veterans Treatment Court Treatment Standards

1. Screening

- 1.1. Legal: Veterans Treatment Court programs should work with an interdisciplinary team to ensure systematic, early identification, and early engagement of a target population.
- 1.2. Clinical: Veterans Treatment Courts will enroll participants who meet diagnostic criteria for a Substance-Related Disorder, or a diagnosed mental health disorder, and whose needs can be met by the program. Recommended Tools:
 - a) PTSD Checklist – Military Version (PCL-M)
 - b) Trauma Symptom Checklist-40 (TCL-40)
 - c) Veterans Court Cohesion Questionnaire
 - d) Symptom Checklist -90-R (SCL-90-R)
 - e) Texas Christian University, Substance Abuse II (TCUDS)
 - f) Addiction Severity Index-Drug Use Subscale (ASI-Drug)
 - g) Substance Abuse Subtle Screening Inventory-2 (SASSI-2)
 - h) Brief Jail Mental Health Screen, National GAINS Center, LEC-5, PCL-5, TBI Checklist, and Clinical Interviews

2. Assessment

- 2.1. Veterans Treatment Courts will employ an assessment tool that captures offenders' risk of recidivism and treatment needs. This should also include a short assessment for mental health needs. Recommended Tools:
 - a) Level of Service Inventory-R (LSI-R)
 - b) Correctional Offender Management and Profiling Alternative Sanctions (COMPAS)
 - c) Short-Term Assessment of Risk and Treatability (START) for utilization with Veterans Treatment Court participants.
- 2.2. Appropriate assessment instruments are actuarial tools that have been validated on a targeted population, are scientifically proven to determine a person's risk to recidivate, and to identify criminal risk factors that, when properly addressed, can reduce that person's likelihood of committing future criminal behavior.
- 2.3. The assessment tool should also be suitable for use as a repeat measure. Programs should re-administer the tool as a measure of program effectiveness and offender progress.

3. Level of Treatment

- 3.1. Veterans Treatment Courts will offer an appropriate level of treatment for the target population. Recommended Tools:
 - a) ASAM Patient Placement Criteria for the Treatment of Substance-Related Disorders (PPC-2R) for dual diagnosis participants
 - b) Beck Depression Inventory.
- 3.2. Veterans Treatment Courts will match participant risk of recidivism and needs with an appropriate level of treatment and supervision. The minimum length of a felony program is 18 – 24 months. Misdemeanor programs should last a minimum of 12 months.

4. Addiction Treatment Interventions

- 4.1.** Veterans Treatment Courts will use a manualized curriculum and structured [e.g. Cognitive Behavior Therapy (CBT)] approach to treating addiction. Recommended Tools:
- a) Relapse Prevention Therapy (RPT)
 - b) Motivational Enhancement Therapy (MET)
 - c) Cognitive Behavioral Interventions – Substance Abuse (CBI-SA)
- 4.2.** Aftercare services are an important part of relapse prevention. Aftercare is lower in intensity and follows higher-intensity programming.

5. Mental Health Treatment Interventions (for participants with a mental health diagnosis)

- 5.1.** Veterans Treatment Courts will use a manualized curriculum and structured [e.g. Cognitive Behavior Therapy (CBT)] approach when applicable to a participant for treating mental health symptoms. Recommended Tools:
- a) Wellness Recovery Action Plan (WRAP)
- 5.2.** Veterans Treatment Courts will use a manualized curriculum and structured approach to address trauma/abuse symptoms and will be done in gender-specific groups and/or individual treatment. Recommended Tools:
- a) Seeking Safety
 - b) Trauma Focused Cognitive Behavior

6. Dual Diagnosis Treatment Interventions

- 6.1.** Mental health courts will use a manualized curriculum and structured (e.g. CBT) approach to treating dual diagnosis. Recommended Tools:
- a) Relapse Prevention Therapy (RPT)
 - b) Motivational Enhancement Therapy (MET)
 - c) Hazelden Co-Occurring Disorders Program
 - d) TCU Mapping Enhanced Counseling
 - e) Integrated Dual Disorders Treatment
- 6.2.** Abstinence is monitored by frequent alcohol and other drug testing. This is the cornerstone of dual diagnosis treatment.

7. Recidivism/Criminality Treatment Interventions

- 7.1.** Veterans Treatment Courts will incorporate programming that addresses criminogenic risk factors: those offender characteristics that are related to risk of recidivism. Recommended Tools:
- a) Moral Reconciliation Therapy (MRT)
 - b) Thinking for a Change (TFAC)
- 7.2.** Criminal risk factors are those characteristics and behaviors that affect a person's risk for committing future crimes and include, but are not limited to, antisocial behavior, antisocial personality, criminal thinking, criminal associates, substance abuse, difficulties with impulsivity and problem-solving, underemployment, or unemployment.

8. Treatment/Case Management Planning

- 8.1.** Veterans Treatment Courts will use treatment/case management planning that follows from assessment and systematically addresses core risk factors associated with relapse and recidivism.
- 8.2.** Treatment and case management planning should be an ongoing process and occur in conjunction with one another.

9. Information Management Systems

- 9.1.** Veterans Treatment Courts will employ an information management system that captures critical court and treatment data and decisions that affect participants. The data management approach will promote the integration of court and treatment strategies, enhance treatment and case management planning and compliance tracking, and produce meaningful program management and outcome data. Measures of treatment services delivered and attended by participants should be captured.

10. Oversight and Evaluation

- 10.1.** Veterans Treatment Courts are responsible for oversight of all program components. Regular monitoring of judicial status hearings, treatment, and case management services should occur.
- 10.2.** Meetings with and surveys of participants to assess program strengths and areas for improvement increase legitimacy of the process and lead to improved outcomes.